

GLOBAL YoY %

November 2019 YTD Deal Value (US\$M) 26,118 -14%
YTD Deal Count 452 6%

| RANK THIS<br>MONTH | RANK LAST<br>MONTH | HOLDING GROUP        | RECENT ACQUISITIONS   | TOTAL DEAL<br>VALUE (US\$M) | NO. OF DEALS |
|--------------------|--------------------|----------------------|---|-----------------------------|--------------|
| 1                  | 1                  | Publicis Groupe      | Blue 449 (remaining stake), Epsilon, Rauxa, MBM   | 4164                        | 4            |
| 2                  | 2                  | Bain Capital         | Kantar  | 3100                        | 1            |
| 3                  | 3                  | Accenture            | Droga5, Pragsis Bidoop, ?What If!, Nytec,<br>Shackleton, Hjaltelin Stahl, Futuremove Automotive,<br>Storm Digital, Sutter Mills, INSITUM, Bow & Arrow,<br>Analytics8, Northstream, Happen | 1266                        | 15           |
| 4                  | 4                  | Blackstone           | Vungle  | 750                         | 1            |
| 5                  | 5                  | Dentsu               | Comunica+A, Ugam, Happy Marketer, Filter, Davanti<br>Consulting, MuteSix, Redder Advertising, BJL,<br>Ambient Digital Vietnam, Re:Production, EBP   | 389                         | 11           |
| 6                  | 7                  | S4 Capital           | Firewood, IMA Influencer Marketing Agency,<br>ConversionWorks, ProgMedia, Caramel Pictures,<br>Datalicious Korea, BizTech, WhiteBalance   | 376                         | 8            |
| 7                  | 6                  | CVC Capital Partners | Teneo   | 350                         | 1            |
| 8                  | 8                  | Legacy/ Bluefocus    | BlueFocus / Legacy  | 300                         | 1            |
| 9                  | 9                  | Genpact              | Rightpoint  | 280                         | 1            |
| 10                 | 10                 | Thoma Bravo          | JD Power  | 280                         | 1            |
| 11                 | 11                 | Cision               | TrendKite, Unmetric   | 256                         | 2            |
| 12                 | 12                 | Havas Group          | Langoor, Think Design, Buzzman, Estonian Idea and<br>Lithuanian Publicum, Battery   | 246                         | 5            |
| 13                 | 13                 | Stagwell Group       | MDC Partners, Multiview   | 240                         | 2            |
| 14                 | 14                 | WPP                  | InterMedia, Aquest  | 228                         | 2            |
| 15                 | 15                 | DMI                  | Pragiti   | 210                         | 1            |

### **METHODOLOGY**

To compile this table, R3 reviews all public sources for M&A news across all marketing and media sectors on a monthly basis. The complete table covers all individual acquisitions, more than can be featured in this summary report.

R3 applies a consistent multiplier to the estimated revenue of all agencies acquired based on the reported percentage required. Regardless of earn out terms, R3 assumes full sale amount of acquisitions at time of sale.

For more details, write to <code>greg@rthree.com</code>.



November 2019

# **2019 HOLDING COMPANY M&A LEAGUE**

**NORTH AMERICA** 

YoY %

YTD Deal Value (US\$M)
YTD Deal Count

19,048 -8% 254 8%

| RANK THIS<br>MONTH | RANK LAST<br>MONTH | HOLDING GROUP           | RECENT ACQUISITIONS                                    | TOTAL DEAL<br>VALUE (US\$M) | NO. OF DEALS |
|--------------------|--------------------|-------------------------|--|-----------------------------|--------------|
| 1                  | 1                  | Publicis Groupe         | Epsilon, Rauxa   | 4048                        | 2            |
| 2                  | 2                  | Bain Capital            | Kantar   | 3100                        | 1            |
| 3                  | 3                  | Blackstone              | Vungle   | 750                         | 1            |
| 4                  | 4                  | Accenture               | Droga5, INSITUM, Nytec                                 | 468                         | 3            |
| 5                  | 5                  | CVC Capital<br>Partners | Teneo  | 350                         | 1            |
| 6                  | 6                  | Thoma Bravo             | JD Power   | 280                         | 1            |
| 7                  | 7                  | Genpact                 | Rightpoint   | 280                         | 1            |
| 8                  | 8                  | Cision                  | TrendKite, Unmetric                                    | 256                         | 2            |
| 9                  | 9                  | Stagwell Group          | MDC Partners, Multiview                                | 240                         | 2            |
| 10                 | 10                 | DMI                     | Pragiti  | 210                         | 1            |
| 11                 | -                  | LRW Group               | Greenberg Strategy, Karma Agency, Salt Branding,<br>T3 | 207                         | 4            |
| 12                 | -                  | H.I.G. Capital          | SourceLink   | 196                         | 1            |
| 13                 | 11                 | Affinitiv               | AutoLoop   | 188                         | 1            |
| 14                 | 12                 | WPP                     | InterMedia   | 182                         | 1            |
| 15                 | 13                 | Pareteum                | Devicescape  | 182                         | 1            |

#### **METHODOLOGY**

To compile this table, R3 reviews all public sources for M&A news across all marketing and media sectors on a monthly basis. The complete table covers all individual acquisitions, more than can be featured in this summary report.

R3 applies a consistent multiplier to the estimated revenue of all agencies acquired based on the reported percentage required.

Regardless of earn out terms, R3 assumes full sale amount of acquisitions at time of sale.



EMEA YoY %

November 2019 YTD Deal Value (US\$M) 5,089 -5%

YTD Deal Value (US\$M) 5,089 -5%
YTD Deal Count 132 15%

| RANK THIS<br>MONTH | RANK LAST<br>MONTH | HOLDING GROUP                 | RECENT ACQUISITIONS   | TOTAL DEAL<br>VALUE (US\$M) | NO. OF DEALS |
|--------------------|--------------------|-------------------------------|---|-----------------------------|--------------|
| 1                  | 1                  | Accenture                     | ?What If!, Hjaltelin Stahl, Storm Digital, Shackleton,<br>Northstream, Pragsis Bidoop, Sutter Mills, Happen,<br>Bow & Arrow, SILVEO | 701                         | 10           |
| 2                  | 2                  | Cognizant                     | Contino   | 188                         | 1            |
| 3                  | 3                  | Deloitte                      | Pervorm   | 182                         | 1            |
| 4                  | 4                  | LDC                           | Bluedog, MSQ Partners, Instinctif Partners,<br>HealthCare21   | 181                         | 4            |
| 5                  | 5                  | SEC                           | Porta   | 168                         | 1            |
| 6                  | 6                  | You & Mr Jones                | Inside Ideas Group (Incl. Oliver)   | 158                         | 1            |
| 7                  | 7                  | Dentsu                        | BJL, Comunica+A, Re:Production  | 156                         | 3            |
| 8                  | 8                  | Picture Shop                  | The Farm Group  | 154                         | 1            |
| 9                  | 9                  | Contentsquare                 | Pricing Assistant, Clicktale  | 127                         | 2            |
| 10                 | -                  | Vigor                         | Chimney Group   | 123                         | 1            |
| 11                 | -                  | TransPerfect                  | MoGi Group, Lylo, Lassostudios, Sublime Subtitling<br>& Translation, AGM Factory  | 111                         | 5            |
| 12                 | 10                 | Outbrain                      | Ligatus   | 108                         | 1            |
| 13                 | 11                 | Paragon Group                 | Celerity Information Services, ORM, Graft Services  | 108                         | 3            |
| 14                 | 12                 | S4 Capital                    | Caramel Pictures, IMA Influencer Marketing Agency,<br>ConversionWorks   | 104                         | 3            |
| 15                 | 13                 | Providence Equity<br>Partners | Leiki, Chime Group  | 97                          | 2            |

#### **METHODOLOGY**

To compile this table, R3 reviews all public sources for M&A news across all marketing and media sectors on a monthly basis. The complete table covers all individual acquisitions, more than can be featured in this summary report.

R3 applies a consistent multiplier to the estimated revenue of all agencies acquired based on the reported percentage required.

Regardless of earn out terms, R3 assumes full sale amount of acquisitions at time of sale.



ASIA PACIFIC
November 2019

YoY %

YTD Deal Value (US\$M)
YTD Deal Count

1,942 -52% 64 -3%

| RANK THIS<br>MONTH | RANK LAST<br>MONTH | HOLDING GROUP                     | RECENT ACQUISITIONS   | TOTAL DEAL<br>VALUE (US\$M) | NO. OF DEALS |
|--------------------|--------------------|-----------------------------------|---|-----------------------------|--------------|
| 1                  | 1                  | Legacy/Bluefocus                  | BlueFocus/Legacy  | 300                         | 1            |
| 2                  | 2                  | Innocean Worldwide Wellcom Group  |   | 192                         | 1            |
| 3                  | 3                  | Dentsu                            | Happy Marketer, Redder Advertising, Davanti<br>Consulting, Ambient Digital Vietnam, Ugam, EBP | 169                         | 6            |
| 4                  | 4                  | Havas Group                       | Think Design, Langoor   | 123                         | 2            |
| 5                  | 5                  | Accenture                         | Analytics8, Futuremove Automotive   | 97                          | 2            |
| 6                  | 13                 | S4 Capital                        | BizTech, Datalicious Korea, WhiteBalance  | 94                          | 3            |
| 7                  | 6                  | Quadrant Private<br>Equity        | QMS Media   | 77                          | 1            |
| 8                  | 7                  | KPMG                              | Love Agency   | 70                          | 1            |
| 9                  | 8                  | Hotwire                           | Precinct  | 56                          | 1            |
| 10                 | 9                  | Publicis Groupe                   | MBM   | 46                          | 1            |
| 11                 | -                  | Hakuhodo DY<br>Holdings           | Winter Egency: W/E  | 46                          | 1            |
| 12                 | 10                 | I-ON<br>Communications<br>Co. Ltd | H9Pitch   | 45                          | 1            |
| 13                 | 11                 | Miaozhen Systems                  | RadioBuy  | 42                          | 1            |
| 14                 | 12                 | Mediaocean                        | PIN Systems, Zanthuu  | 36                          | 2            |
| 15                 | =                  | InMobi                            | Roposo  | 32                          | 1            |

## **METHODOLOGY**

To compile this table, R3 reviews all public sources for M&A news across all marketing and media sectors on a monthly basis. The complete table covers all individual acquisitions, more than can be featured in this summary report.

R3 applies a consistent multiplier to the estimated revenue of all agencies acquired based on the reported percentage required. Regardless of earn out terms, R3 assumes full sale amount of acquisitions at time of sale.



CHINA
November 2019

YTD Deal Value (US\$M) 166 -94%

YTD Deal Count 6 -54%

YoY %

| RANK THIS<br>MONTH | RANK LAST<br>MONTH | HOLDING GROUP    | RECENT ACQUISITIONS    | TOTAL DEAL<br>VALUE (US\$M) | NO. OF DEALS |
|--------------------|--------------------|------------------|------------------------|-----------------------------|--------------|
| 1                  | 1                  | Accenture        | Futuremove Automotive  | 62                          | 1            |
| 2                  | 2                  | Miaozhen Systems |                        | 42                          | 1            |
| 3                  | 3                  | Mediaocean       | Zanthuu                | 22                          | 1            |
| 4                  |                    |                  | Freedom Communications | 20                          | 1            |
| 5                  | 5                  | Finn Partners    | CatchOn                | 15                          | 1            |
| 6                  | 6                  | Dentsu           | EBP                    | 5                           | 1            |
|                    |                    |                  |                        |                             |              |
|                    |                    |                  |                        |                             |              |
|                    |                    |                  |                        |                             |              |
|                    |                    |                  |                        |                             |              |

### **METHODOLOGY**

To compile this table, R3 reviews all public sources for M&A news across all marketing and media sectors on a monthly basis. The complete table covers all individual acquisitions, more than can be featured in this summary report.

R3 applies a consistent multiplier to the estimated revenue of all agencies acquired based on the reported percentage required. Regardless of earn out terms, R3 assumes full sale amount of acquisitions at time of sale.



LATAM
November 2019

YTD Deal Value (US\$M)

YTD Deal Count

45 -83% 2 -78%

YoY %

| RANK THIS<br>MONTH                      | RANK LAST<br>MONTH | HOLDING GROUP | RECENT ACQUISITIONS | TOTAL DEAL<br>VALUE (US\$M) | NO. OF DEALS |
|---|--------------------|---------------|---------------------|-----------------------------|--------------|
| 1                                       | 1                  | S4 Capital    | ProgMedia           | 28                          | 1            |
| 2                                       | -                  | TransPerfect  | Chulengo            | 17                          | 1            |
|   |                    |               |                     |                             |              |
|   |                    |               |                     |                             |              |
|   |                    |               |                     |                             |              |
| *************************************** |                    |               |                     |                             |              |
|   |                    |               |                     |                             |              |
|   |                    |               |                     |                             |              |
|   |                    |               |                     |                             |              |
|   |                    |               |                     |                             |              |
|   |                    |               |                     |                             |              |

### **METHODOLOGY**

To compile this table, R3 reviews all public sources for M&A news across all marketing and media sectors on a monthly basis. The complete table covers all individual acquisitions, more than can be featured in this summary report.

R3 applies a consistent multiplier to the estimated revenue of all agencies acquired based on the reported percentage required.

 $\label{eq:Regardless} \textit{Regardless} \textit{ of earn out terms}, \textit{R3} \textit{ assumes full sale amount of acquisitions at time of sale}.$